

Lessons in Project Management



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Reviews

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(Cletus Quigley)

LESSONS IN PROJECT MANAGEMENT



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Apress. Paperback. Book Condition: New. Paperback. 312 pages. Dimensions: 9.2in. x 7.0in. x 0.8in. Most of the project management books on the market are basically textbooks. They are dry to begin with and don't focus on the practical advice that most people need to run their projects. Lessons in Project Management does not assume you are a project manager building a nuclear reactor or sending a man to the moon. Instead, it focuses on the millions of people who manage normal, medium-to-large projects on an ongoing basis. Each case study in Lessons in Project Management contains accessible, easy-to-read case studies in real-world project management challenges. Each presentation of the problem is followed by an examination of the solution, written in easy-to-understand language. The format allows you to relate better to the book since it brings into play a project scenario with practical project management lessons to be learned. You'll also recognize recurring characters that appear in multiple stories and you'll start to develop some empathy and interest for their struggle. Table of Contents Understand the Characteristics of a Project Make Sure You Always Have an Identified and Committed Sponsor and Client Organization Report Status on All Projects (There Are Many Alternatives to the Format and Delivery) Focus on Deadline Dates First When Managing a Project Apply Some Level of Project Management Discipline Even on Small Projects Define and Plan the Work First to Ensure Better Project Execution Don't Microbuild or Micromanage the Workplan Manage Documents Properly to Avoid Confusion and Mix-Ups Define the Many Aspects of What Is in Scope and out of Scope Use the Big Three Documents Project Definition, Project Workplan, and Requirements As the Foundation for Your Project Use Scope Change Management to Allow the Sponsor to Make the Final Decision (Many Times the Sponsor Will Say No) Collect Metrics...



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